WILDCARE’S $20 MILLION CAPITAL IMPROVEMENTS CAMPAIGN
79 ALBERT PARK LANE, SAN RAFAEL, CALIFORNIA
THE CASE FOR ELEVATING WILDCARE

WildCare is the premier organization for wildlife medicine and environmental education in Northern California today. Centrally located in downtown San Rafael, in Marin County, WildCare supports people everywhere to live well with wildlife, through a full cycle of programs including wildlife advocacy and information resources, nature education programs, and medical aid for ill, injured, and orphaned wild animals.

Since our hospital’s founding, we have treated and cared for more than 120,000 wild animal patients in our urban Wildlife Hospital. We have also engaged more than 1,000,000 children and adults through environmental learning experiences and advocacy.

TODAY: AN URGENT & HEIGHTENED NEED
After nearly half a century of repurposing, repairing, and remodeling the physical structures that are essential to our 24/7 operations, WildCare needs a new facility to continue operations and realize our potential as a world-class wildlife medicine teaching hospital and environmental education center.

TAKING US TO HIGHER GROUND
We are thrilled to share with you our vision for a beautiful three-story, state-of-the-art WildCare Center at our current Albert Park location.

WildCare proposes to redevelop the existing WildCare facilities at 76 Albert Park Lane in downtown San Rafael. The scope of new construction includes the restoration and relocation of the historic building currently housing the WildCare Museum, and the construction of a new, attached, three-story wildlife animal hospital, with suitable workspace for staff and volunteers, all on the existing property.

The project will include on-site development of a new courtyard to host our educational Wildlife Ambassador animals along with educational gathering spaces along the front of the property. All existing caging and hospital facilities will be demolished.

We estimate that it will cost $20 million to complete our mission-driven, board-approved capital improvements plan by 2025. We aim to generate project funding through a volunteer-driven philanthropic campaign that will run until 2025.

HELP US SOAR INTO THE FUTURE
Please consider a generous contribution to help create an enduring and inspirational new community asset that will preserve and extend WildCare’s tradition of providing effective medical care for wildlife, and environmental education for people, for generations to follow.
"The time has come for WildCare’s facilities to support and reflect the world-class quality of medical care we provide for wildlife patients and the life-changing, wildlife-centered nature education experiences we offer to students of all ages.

WildCare’s ability to teach environmental stewardship best practices and support new generations of people to live well with wildlife depends upon it.”

- Ellyn Weisel, Executive Director, WildCare
WILDCARE’S NATURE EDUCATION PROGRAMS ARE BASED ON MRS ELIZABETH TERWILLIGER’S HIGHLY INTERACTIVE AND EFFECTIVE APPROACH OF INSTILLING THE LOVE OF NATURE IN CHILDREN OF ALL AGES.
OUR MISSION

- Deliver world-class medical care in our open-admission urban wildlife teaching hospital
- Provide exceptional wildlife-centered environmental education
- Provide community engagement and effective advocacy for the protection of wildlife and our shared habitat

TEACHING PEOPLE TO LOVE & CARE FOR NATURE FOR GENERATIONS

Today, WildCare offers a complete cycle of programs to address the urgent issues and human impacts on wildlife and our environment. Respect for the natural world and a love of nature and Wildlife are the hallmarks of the many organizations that make up WildCare’s rich history. From a natural history museum, through the creation of the first wildlife hospital, WildCare’s roots at our Albert Park location run deep.

WildCare formed in 1994 through a merger between California Center for Wildlife and the Terwilliger Nature Education Center. The Elizabeth Terwilliger Nature Education Foundation was formally established in 1975 to honor and continue Mrs T’s interactive, popular, and effective teaching methods. WildCare’s enduring success in helping people and wildlife to coexist builds upon decades of effective programming by our parent organizations.

TODAY

WildCare is a nationally recognized leader in wildlife rehabilitation and nature education.

TOMORROW...

WildCare’s strategically-designed facility will elevate the quality of wildlife rehabilitation and nature education, inspiring new generations of environmental stewards.
WildCare’s full cycle of programs all work together to help people learn to live well with wildlife.

- WILDLIFE CAMPS
- ENGLISH & SPANISH LANGUAGE NATURE HIKES
- WILDLIFE AMBASSADOR PROGRAM
- NATURE VAN SCHOOL PROGRAMS & CENTER TOURS
- SCHOLARSHIPS FOR UNDERREPRESENTED YOUTH

- THE BAY AREA’S ONLY OPEN-ADMISSION URBAN WILDLIFE HOSPITAL
- HOSPITAL INTERNSHIP PROGRAM
- HOSPITAL VOLUNTEER PROGRAM
- FRONTLINE DISEASE OUTBREAK RESEARCH FOR WILDLIFE MEDICAL & SCIENTIFIC COMMUNITIES & ANIMAL HEALTH OFFICIALS

- THE BAY AREA’S ONLY OPEN-ADMISSION URBAN WILDLIFE HOSPITAL
- HOSPITAL INTERNSHIP PROGRAM
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- FRONTLINE DISEASE OUTBREAK RESEARCH FOR WILDLIFE MEDICAL & SCIENTIFIC COMMUNITIES & ANIMAL HEALTH OFFICIALS

- NATURE & ENVIRONMENTAL EDUCATION

- BEING A VOICE FOR WILDLIFE

- WILDLIFE ADVOCACY TO DEFEND WILDLIFE ADVERSELY AFFECTED IN GOVERNMENTAL & COMMUNITY ACTIONS
- AWARENESS CAMPAIGNS IN SOCIAL, DIGITAL, TELEVISION & PRINT MEDIA

- LIVING WITH WILDLIFE EMERGENCY HOTLINE
- HUNGRY OWL PROJECT OWL NESTING BOX PROGRAM
- SAFE & HUMANE WILDLIFE EXCLUSION STRATEGIES & ADVICE

- WILDLIFE HOSPITAL + EMERGENCY CARE

- SUSTAINABLE, HUMANE ANSWERS + SOLUTIONS
WILDCARE PROGRAMS

WILDLIFE VETERINARY MEDICINE + EMERGENCY CARE
• The region’s first responder site for ill, injured, and orphaned wild animals.
• 3,000-4,000 animals from nearly 200 distinct species annually are given emergency and ongoing medical care.
• More than 120,000 wild animals have been given a second chance at life in the decades we have been caring for wildlife.

WILDLIFE-CENTERED ENVIRONMENTAL EDUCATION
• Over 35,000 children and adults annually connect with nature through WildCare’s Terwilliger Nature Education Programs.
• No-charge admission to the courtyard and museum allows the public to get nose-to-beak with our Ambassador Animals.
• Highly interactive school and youth programs, camps, and family nature outings based on the experiential environmental education practices created by Elizabeth Terwilliger, Marin County’s beloved “Mrs. T.”
• Reach to children and families from all backgrounds through:
  • WildCare scholarship program,
  • Free family nature outings, and
  • Bilingual programming (Spanish/English).

PUBLIC OUTREACH, HELP & ADVICE
• Over 15,000 callers each year from all over the country receive advice on navigating wildlife conflicts humanely from our Living with Wildlife Hotline.
• The Hungry Owl Project reduces the use of pesticides and rodenticides by encouraging natural predators such as Barn Owls through conservation of habitat, nesting boxes, and education.

WILDLIFE RESEARCH FROM THE FRONT LINES
 • Our data, experience, and position at the front lines of wildlife medicine make us an invaluable partner for research studies.
• Research projects with institutions including the University of California at Davis School of Veterinary Medicine and the California Department of Fish and Wildlife.
• Recent work and collaborations include:
  • Rodenticide Diagnostics and Advocacy Program.
  • Ongoing projects in wildlife disease monitoring and tracking.
  • Discovery of rare brain tumors in Northern Raccoons.

TAKING A STAND FOR WILDLIFE THROUGH ADVOCACY
• Frequent stands on legislative advocacy issues affecting wild animals and the environment.
• More than 250,000 subscribers through social media, website, newsletter articles, and email alerts.
A WORTHY & NECESSARY COMMUNITY INVESTMENT

NEW FACILITY FEATURES AND CORRELATING BENEFITS

Thank you for considering a generous gift to bring this worthy project to life. Your investment in this campaign will ensure WildCare’s excellent service to the community, well into the future.

By rebuilding our working facilities and also restoring our historical educational center at our current, fully-owned location in San Rafael, WildCare will be preserving and incorporating a beloved, existing real estate asset. We will also be building on a long-respected history of caring for another vital regional asset—the wildlife that distinguishes our region as much as Mount Tamalpais, redwood trees, and the Golden Gate Bridge. Your campaign support will ensure that WildCare can meet the growing need for programs that address the intersection of wildlife and human life. In step with our role as a leader in environmental education, WildCare intends to pursue Core Green Building Certification under the Living Building Challenge. The Core Green Building Certification is a framework that outlines the ten best practice achievements that a building must obtain to be considered a green or sustainable building.

Your contribution will be a statement of your values, and an investment in our effective, integrated approach of environmental education, wildlife medicine, advocacy, and research. Your contribution will express your love and compassion for wildlife, for the environment we share, and for the need for human beings to learn to live lightly on this earth and in harmony with our wildlife neighbors.
“Community-based wildlife work is critical to teaching the community about our animal neighbors. [WildCare’s] presence at Albert Park is iconic and their facility is well loved by children, locals, and visitors.”
- JD Bergeron, Executive Director, International Bird Rescue

“No other organization in Marin County currently has the capacity or skill set to offer the essential wildlife rehabilitation services in the same way that Wildcare does. …WildCare’s partnership ensures that wildlife in Marin’s protected natural spaces has increased opportunities to survive and thrive. WildCare should have every resource possible to continue its mission.”
- Sheila Coll, Program Director, Friends of China Camp

“I am so appreciative of all that Wildcare does to support our local wildlife, both in terms of the education you provide along with the rehabilitation efforts at your facility. Our students have benefitted over the years from learning from your amazing and talented volunteers about habitats, ecosystems, sustainability and all the amazing benefits that our animals bring to our community.”
- Jim Hogeboom, Superintendent, San Rafael City Schools
FORGING A REGENERATIVE FUTURE

PRESERVING A PIECE OF HISTORY

With guidance from a historic preservation architect, our new facility plan preserves and incorporates the iconic portion of WildCare’s current structure with a modern expansion replacing numerous dilapidated additions. A repositioning of the original redwood building will allow for optimal use of available space, including a visitors’ courtyard, and maximize the square footage of the three story modern facility designed to contrast harmoniously with the historic parish hall.

Improvements to the original structure will include energy efficiency upgrades, important safety features and the ability to open the main room to the courtyard. Restoration of this beautiful and beloved asset will ensure we have the space needed for our programs while retaining the unique character that is part of what makes WildCare special.

RAISING THE BAR FOR A MORE SUSTAINABLE BUILDING & COMMUNITY

WildCare is pursuing the Core Green Building Certification (Core) under the Living Building Challenge, certified by the International Living Future Institute. The Core Green Building Certification is a framework that outlines the 10 best practice achievements that a building must obtain to be considered a green or sustainable building.

Certification is based on actual performance and projects must be operational for at least 12 months prior to audit to verify compliance. All 10 imperatives must be achieved in order to obtain Core Certification.

CORE GREEN BUILDING CERTIFICATION COMPONENTS:

C1 ECOLOGY OF PLACE
C2 HUMAN SCALLED LIVING
C3 RESPONSIBLE WATER USE
C4 ENERGY + CARBON REDUCTION
C5 HEALTHY INTERIOR ENVIRONMENT
C6 RESPONSIBLE MATERIALS
C7 UNIVERSAL ACCESS
C8 INCLUSION
C9 BEAUTY + BIOPHILIA
C10 EDUCATION + INSPIRATION
THE FACTORS DRIVING OUR GOALS FOR A NEW & IMPROVED WILDCARE FACILITY

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<th>VALUES-CENTERED NEEDS &amp; COMMITMENTS</th>
<th>PRIORITY FEATURES OF NEW FACILITY</th>
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| READY-FOR-ANYTHING WILDLIFE MEDICAL FACILITY | • Flexibly and pragmatically-equipped treatment rooms  
• Predator-prey separation  
• Improved patient outcomes |
| REHABILITATIVE PATIENT ENCLOSURES | • Naturalized settings  
• More room for flight |
| IMPACTFUL CLASSES, ONSITE & REMOTE PROGRAMS & PROFESSIONAL LEARNING OPPORTUNITIES | • Indoor & outdoor educational spaces  
• Enhanced interactive & experiential learning  
• Better onsite broadcasting capacity |
| ENGAGING & INSPIRATIONAL PUBLIC SPACES & COMMUNITY ASSET | • Engaging wildlife ambassador enclosures  
• Enhance WildCare as celebrated community asset & destination  
• Improved ADA accessibility |
| CENTRAL MARIN COUNTY LOCATION | • Car, bus & transit accessibility  
• Convenience for rescuers/finders, students, volunteers, staff & partner organizations |
| DURABLE, FiscALLY & ENVIRONMENTALLY SUSTAINABLE, FUTURE-MINDED CENTER | • Manageable size  
• WildCare-owned property  
• Core Green Building Certification  
• Facility as model for residential and commercial properties |
## ELEVATING THE HIGH QUALITY OF CARE
### AT OUR WILDLIFE HOSPITAL

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<tr>
<th>CURRENT LIMITATIONS</th>
<th>NEW FACILITY FEATURES &amp; BENEFITS</th>
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| **ONLY 1 ROOM FOR EXAMS, PROCEDURES, SURGERIES, X-RAYS** | **3 ROOMS FOR EXAMS & PROCEDURES WITH STERILE SPACE FOR SURGERIES**  
  • Higher quality patient care, more capacity to perform major surgeries  
  • Full compliance with American Veterinary Medical Association standards  
  • Reduced patient stress and risk of disease transmission  
  • Fewer transfers to other veterinary hospitals  
  • Increased learning opportunities and university credits for veterinary staff and interns |
| **NO ISOLATION ROOMS** | **DEDICATED INDOOR ISOLATION WARD & OUTDOOR ISOLATION CAGES FOR MAMMALS**  
  • Increased capacity to provide triage care for high stress patients  
  • Greater protection and safety for hospitalized animals and caregivers  
  • Reduced disease transmission among patients |
| **INADEQUATE & LIMITED AVIARIES FOR RAPTORS & CORVIDS** | **LARGE FLIGHT AVIARY & FLEXIBLE SUITE OF SMALL AVIARIES**  
  • Increased capacity for raptor and corvid rehabilitation  
  • More flexible aviary arrangements  
  • Reduced need to transfer birds to over-burdened sister centers |
| **INADEQUATE AFTER-HOURS DROP-OFF AREA (CURRENTLY A REFURBISHED SHED)** | **BRICK & MORTAR ROOM FOR AFTER-HOURS DROP-OFF**  
  • Greater safety for animal control officers at nighttime drop-offs  
  • Greater comfort and security of newly-arrived patients until staff arrive to render care |
| **RISK OF ESCAPE & INJURY DURING PATIENT TRANSPORT BETWEEN TREATMENT & CONVALESCENT AREAS** | **CONNECTED & PROTECTED WILDLIFE HOSPITAL & PATIENT RECOVERY AREAS**  
  • Increased safety for patients, visitors, and staff  
  • Accelerated patient recovery times  
  • Improved service flow between treatment and convalescence areas  
  • Reduced stress for wildlife patients and educational animals |
| **UNDESIRABLE OVERLAPS BETWEEN WILDLIFE AMBASSADOR ANIMALS & HOSPITAL PATIENT AREAS** | **DEDICATED WILDLIFE AMBASSADOR RESIDENCES, MEDICAL CARE SUITE & KITCHEN**  
  • Improved isolation and safety  
  • Increased standard of medical care and quality of life  
  • Full compliance with USDA standards for food storage and with CA Dept of Fish and Wildlife standards for animal care |
# Upgrading the Experience of the Public, Volunteers & Staff

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<th>Current Limitations</th>
<th>New Facility Features &amp; Benefits</th>
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| **Space Limitations on Educational Enrollment, Museum** | **Large and Flexible Multipurpose Space**  
• 30% more capacity for camp and student enrollment  
• More and better indoor/outdoor educational teaching opportunities  
• Greater capacity for community gatherings and events  
• Expanded educational programming |
| **No Clear Pathway for Rescuers for Drop-Off** | **Visible & Easy-to-Reach Patient Drop-Off & Reception Area**  
• Greater ease and safety for rescuers to deliver sick or injured animals to the intake desk  
• Fewer escapes by rescued animals during intake  
• Lower risk of stress and injury to rescued animals, patients, educational animals, human rescuers, visitors, staff, and volunteers |
| **Convoluted Entry & Onsite Spatial Organization** | **Improved Pathways, Sight Lines & Acoustics to Maximize Safety, Learning, Visitor Experience**  
• Easier site navigation and heightened sensory experience for daily visitors, camp participants, visitors, and event guests  
• Streaming educational offerings available to the community |
| **Insufficient Public Spaces Shared by Public, Volunteers, Children Attending Camp** | **Designated Restrooms for Public & Staff Use, Additional Handwashing Stations**  
• Increased ease of handwashing, improved hygiene for all guests, especially our youngest visitors  
• Easier janitorial maintenance |
| **Lack of Sufficient Staff & Volunteer Rest Facilities** | **Secure Lockers, Kitchenette, Onsite Shower, Staff & Volunteer Lounge Area**  
• Shower to clean up after a surgical procedure, skunk spray, or heroic rescue effort  
• Increased capacity to support our essential staff and volunteers  
• Higher quality workplace to sustain and attract skillful staff and volunteers  
• Greater morale and well-being for all the people who work at WildCare |
| **Antiquated, Time-Worn Facility, Inefficient Energy Systems, Continual & Costly Repairs** | **Inspirational, Model Living Building**  
• Energy efficient systems & construction materials  
• Solar panels  
• Graywater collection system  
• Ease of operational maintenance  
• Controllable temperature & air quality |
CONFIDENCE IN OUR VISION

WildCare’s professional staff and voluntary board members have carefully and strategically planned out this proposed site redevelopment project, ensuring that five key pillars of success are in place:

1. BOARD ACCOUNTABILITY:
Local leaders with expertise in finance, business, marketing and nonprofit management comprise our Board of Directors. Veronica Geczi serves as current Board Chair. This group of committed volunteers closely monitors WildCare’s financial stability and carefully assesses the feasibility of our goals.

2. PROFESSIONAL LEADERSHIP:
Executive Director, Ellyn Weisel, brings extensive experience in helping mission-driven organizations design and execute a comprehensive and sustainable fundraising strategy. Her involvement and management in strategic planning, major gifts campaigns, board relations and development, budget creation, and oversight make her the right leader for WildCare right now and into the future.

3. FISCAL RESPONSIBILITY:
WildCare is focused on making campaign decisions based on prudent financial planning and oversight, and informed by the realities of the Bay Area real estate market.
We are planning for an appropriate expansion that maximizes the utility of a key existing asset — the site we currently own in San Rafael, California.

4. PROJECT PLANNING TO LIMIT COSTS:
With careful design and planning, we will be able to meet the exponentially-growing need for environmental programs, wildlife medical care, and advocacy in our community and beyond. We intend to contract with a construction firm that will provide a Guaranteed Maximum Price basis to ensure predictable project expenses.

5. OPERATIONAL TRANSITION PLAN:
WildCare is carefully considering cost-conscious, practical solutions for the continuation of our mission while our new facility is under construction. We have allocated $445,000 of the project budget to ensure the ongoing safety and wellness of our Wildlife Ambassadors, ongoing capacity for reception and triage of rescued animals, and enhanced partnerships with other wildlife support organizations in our region.

Our two to three-year construction period will require the collective commitment of the greater San Francisco Bay Area wildlife care community.
We look forward to returning the favor in myriad ways once we open the doors to our new wildlife medicine teaching hospital and environmental education center.
“Over generations, WildCare’s work has evolved and grown, long ago outpacing its quaint and aging facilities.

This capital project is our single most important opportunity to elevate WildCare to the next level. We need a modernized, functional and regenerative facility that will maximize the impact of the vital work we do on behalf of wildlife and our environment.

Join our mission to continue to teach people to love and live well with wildlife. Help us build a resilient new future for WildCare — one that anticipates and rises to meet new and inevitable challenges for wildlife and our environment, and for the benefit of many generations to come.”

- Linda Stiles
WildCare Board Vice President, Capital Campaign Committee Chair